

114th

Annual Meeting

2025/26



The Campus Club

For over a century, the Campus Club has been more than just a gathering space — it's been a place where ideas are shared, collaborations take root, and friendships are built. Tonight, we continue that tradition as we come together to reflect on the past year, share some important updates, and look ahead to the opportunities — and challenges — on the horizon.

We'll cover everything from our financial health and funding outlook, to membership trends and the exciting work being done in partnership with University leadership. Most importantly, we'll reaffirm our commitment to ensuring the Campus Club continues to thrive as a hub for connection, conversation, and community.



Vision & Values

Excellence in
Hospitality and
Service

Tradition with
Purpose

Community
Connection

Agenda



Executive Committee Report

- Club Leadership Transition
- Review of Past 12 months
- Review of Lyftbridge Consultants
- Approval of Candidates for Board or Directors
- Campus Club Service Award



Treasurer's Report

- Fiscal Year Review



Executive Director's Report

- Comparative reports: Operations, Events
- Membership
- 6 month outlook



Wrap-up

- Year in Review
- Old Business
- New Business
- Adjournment

Executive Committee Report



Leadership Transition

Ann Holt's Retirement

After years of dedicated leadership, Ann Holt retires, leaving a strong foundation and clear vision for the Club's future.

Search Process

Conducted a thoughtful and strategic search, aligning leadership needs with the Club's long-term goals and member experience.

New Executive Director

Mollie White appointed as Executive Director, bringing institutional knowledge, proven leadership, and a deep connection to the Club.



Overview

FY2025

Campus Club received \$400,000 from the University, providing critical support to the operations. FY ended in a loss of \$130,620

FY2026

Campus Club received \$350,000 from the University. Due to under funding, additional Coffman maintenance fees, department budget cuts and community unrest on campus, the Club is on track to lose \$190,000 this year. This required the Club to use cash reserves to balance the budget.

**FY2027
(proposed)**

Continued positive discussion with the University. The University is aware of our challenges upgrading AV systems, new kitchen equipment, overall club updates, and offsetting a decrease in department spending.

Notes

The Campus Club continues to operate under a month-to-month lease.



Winter/Spring 2026

Continued Support from the University Administration

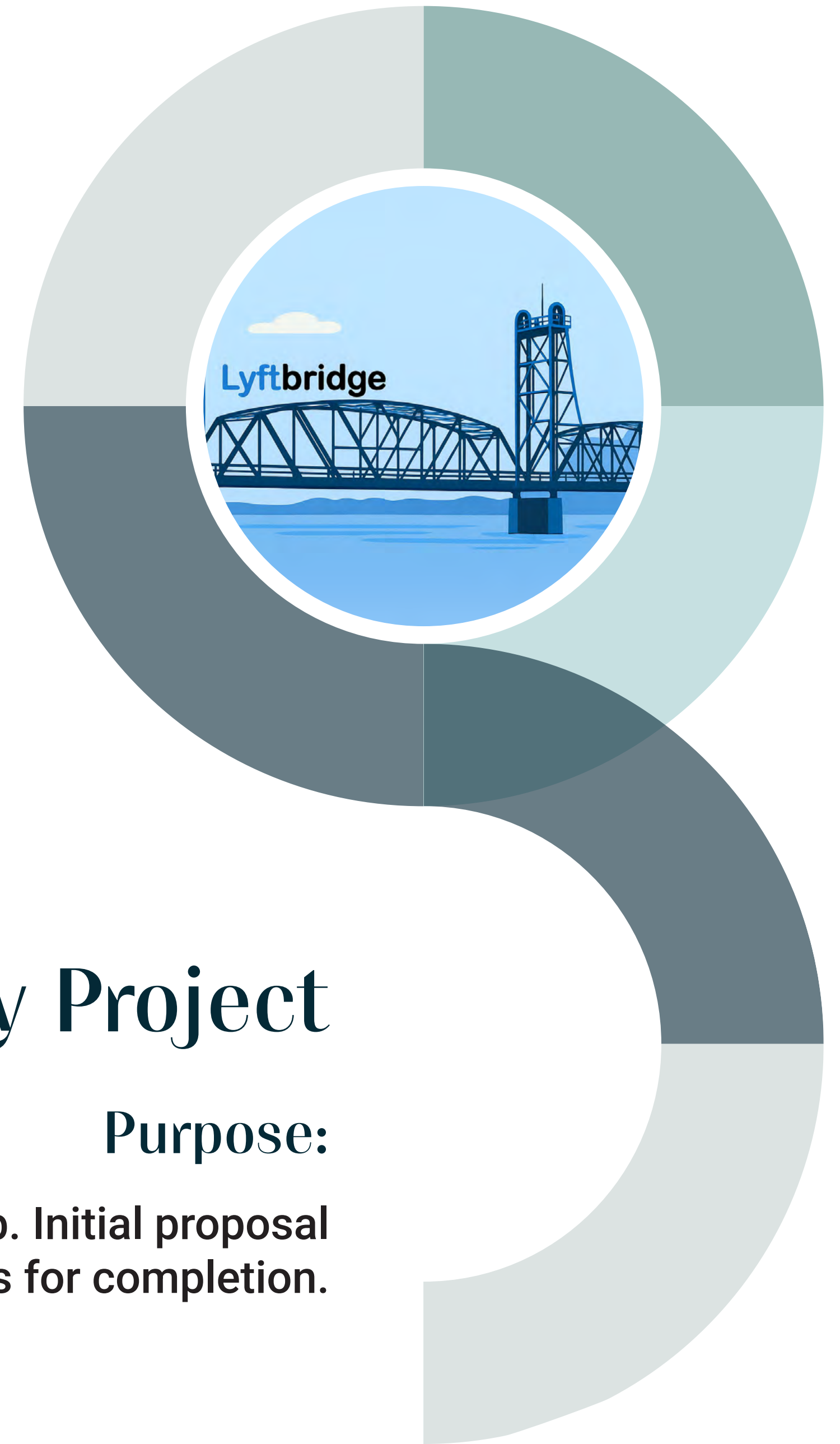
Gregg Goldman, Executive VP for Finance and Operations, approved the work of Paul Acito and the Lyftbridge Consultant Group to explore the Club's past, current and future standing.

Looking Toward Long-Term Sustainability

The University's long-term goal is for the Club to become self-supporting.

To support this, the Campus Club has formed a transition committee to explore business models and negotiate long-term operations.

Lyftbridge Consultant Group



Campus Club Sustainability Project

Purpose:

To create a sustainable path forward for the Campus Club. Initial proposal included 3 phases and estimated 11-12 weeks for completion.



Phase I: Oct. – Dec. 2025

Identified key stakeholders, initiated voice of customer interviews and conducted industry benchmarking.



Main Takeaways from Phase One

The Campus Club is a beloved institution. It's presence on Campus is necessary.

No Comparable Club Operates Without Institutional Support.

“The other structure here is that there is no rent here at this building. If I had to pay rent, that would be a problem.”

- UCLA's Faculty Club Director





Phase II & III: Dec. 2025 – March. 2026

Introduction of Fixed, Combine and Invest financial models

Areas of concentration included: Experience Growth, Manage Portfolio, Streamline Operations.

Developed 29 Tactics that represented each of these models

Presentation of Findings to Campus Club Board and Gregg Goldman

Lyftbridge conducted deeper benchmarking, internal interviews, risk management assessment and presented to the Campus Club Board of Directors.

March 17, 2026 Presented Project Summary and Recommendations to VP Gregg Goldman



FY2027 Financial Update

In FY26 the University provided \$350,000 in subsidized funding. For FY27 the Club requested \$500,000 in funding. The requested amount would have helped cover the gap created by the University department budget reallocation, increased food costs, immigration & political unrest and unexpected additional CMU fees. In April, the University agreed to \$350,000 in subsidized funding with a pledge for additional funds if required.





6 Month Outlook

Strategic Alignment

Strengthening partnership with the University through active negotiations and a transition committee

Operational Excellence

Optimizing staffing and evaluating service model enhancements to improve efficiency and elevate the member experience

Future Investment

Advancing renovation planning aligned with Coffman Union improvements, including upgrades to core dining and event spaces



2026 Board Nominations



Our Nominations



Courtney Roberts

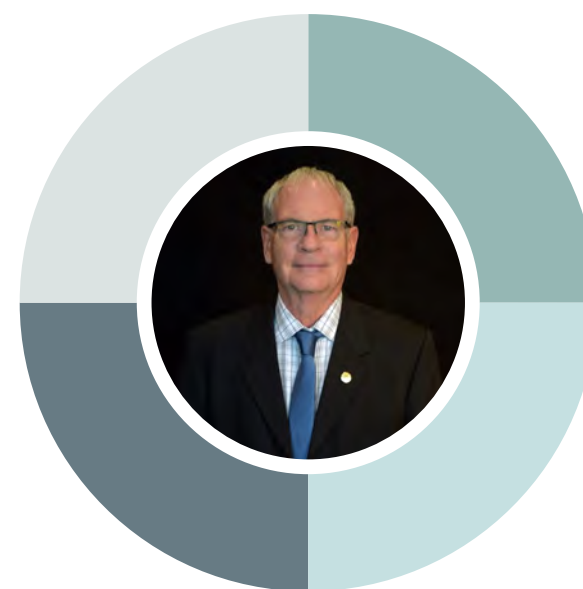
3M Alumni Professor - Department of Chemistry



Doug Mashek

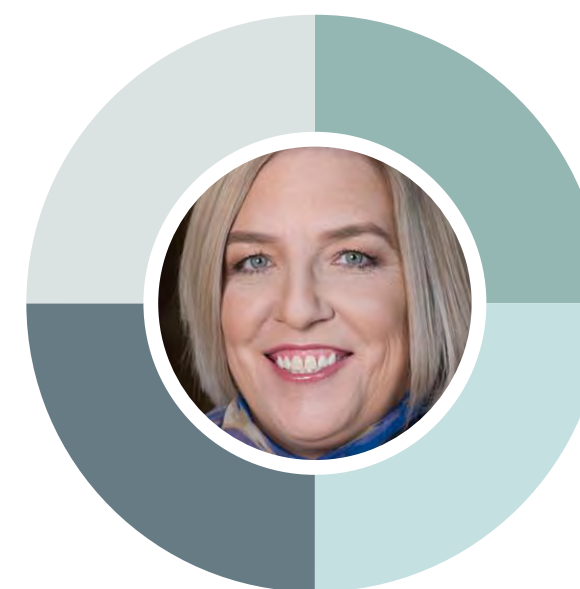
Professor - College of Biological Sciences

Associate Director - Masonic Institute on the Biology of Aging and Metabolism



Harry Orr

Professor & Chair - Institute of Translational Neuroscience



Susan Holter

**Chief Development Officer
College of Education and Human
Development**



The Campus Club Service Award



Campus Club Service Award

The Campus Club Service Award is presented to a board member who has completed six consecutive years on our board of directors

This Year we Thank

Frank Bates

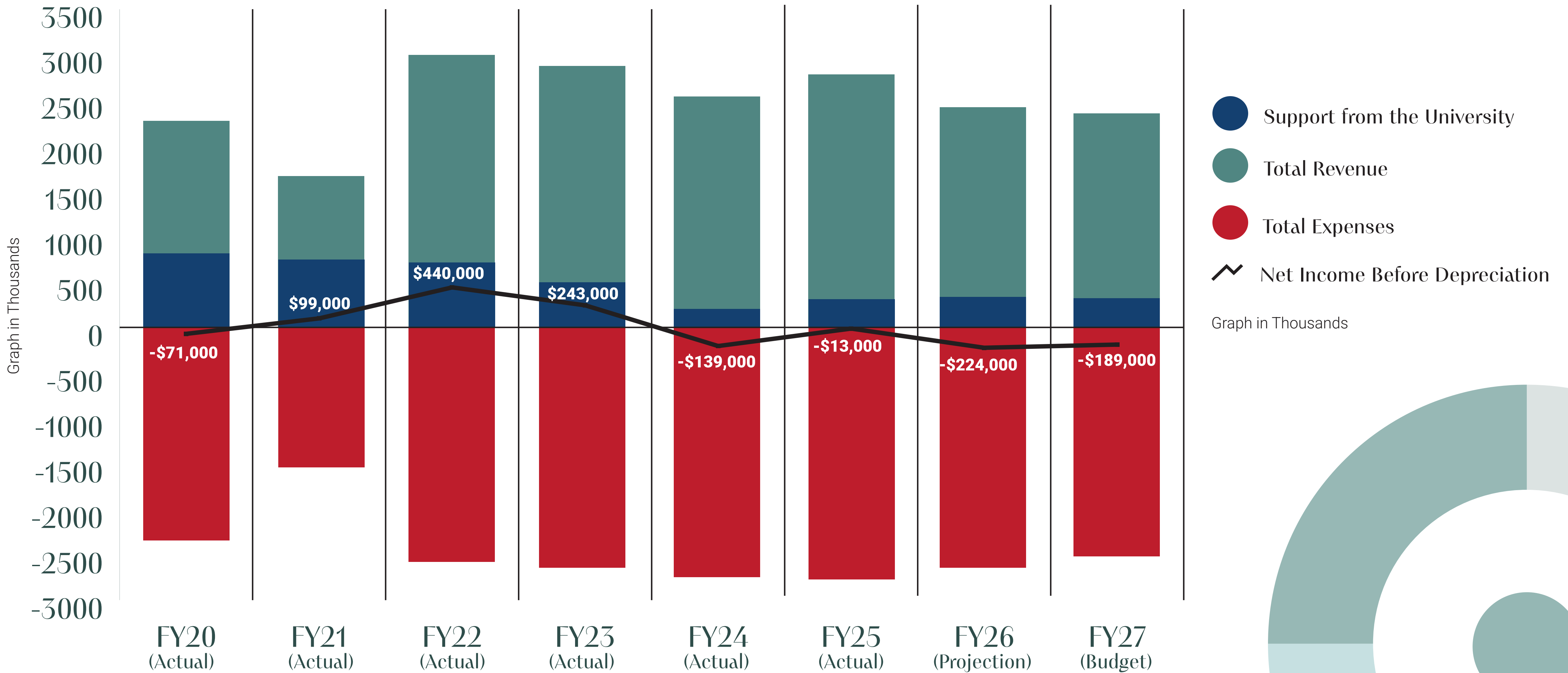
Board of Directors 2020 – 2026
Executive Committee 2023 – 2025



Treasurer's Report



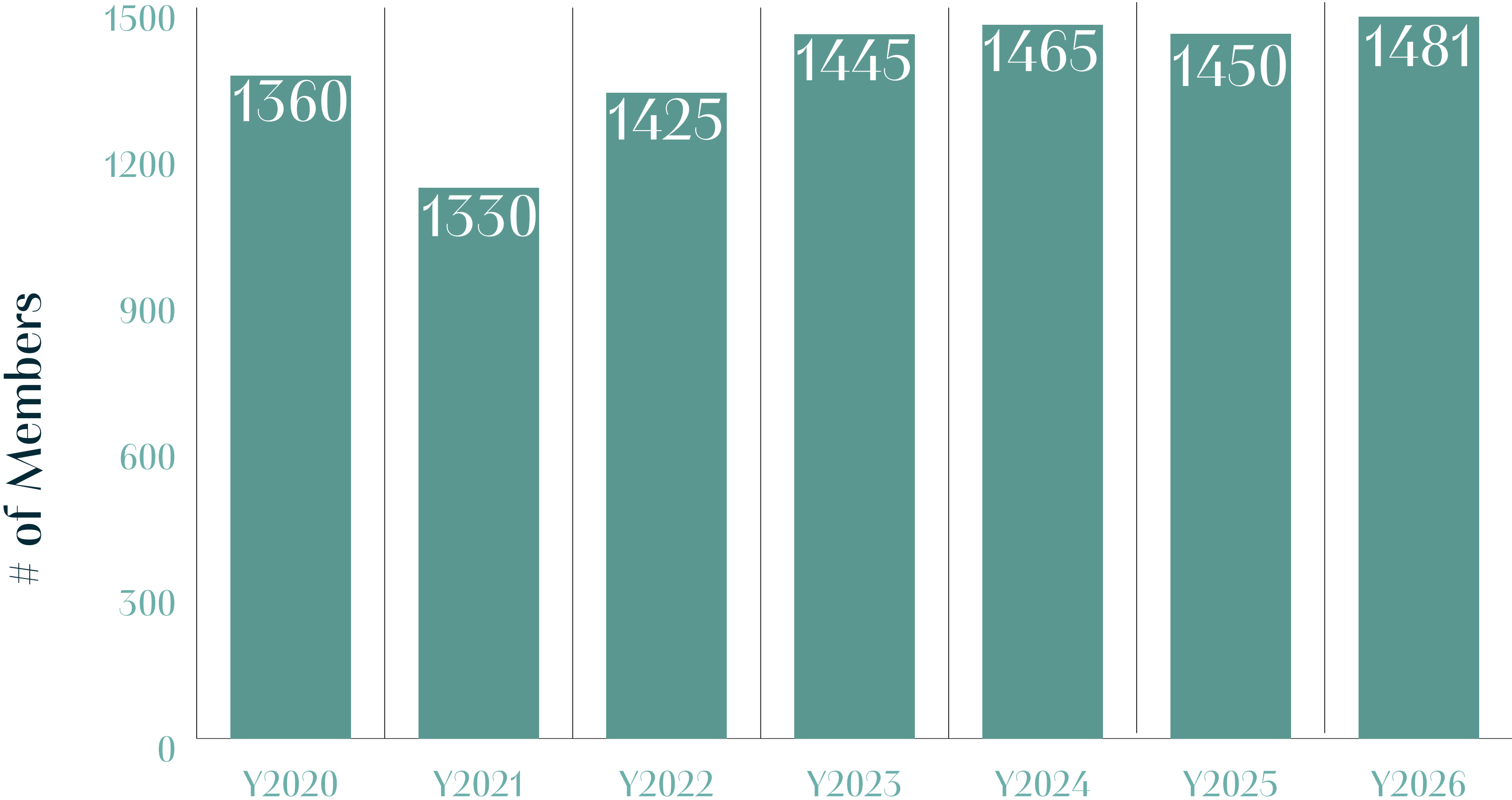
Fiscal Year Comparison



Executive Director's Report



Membership

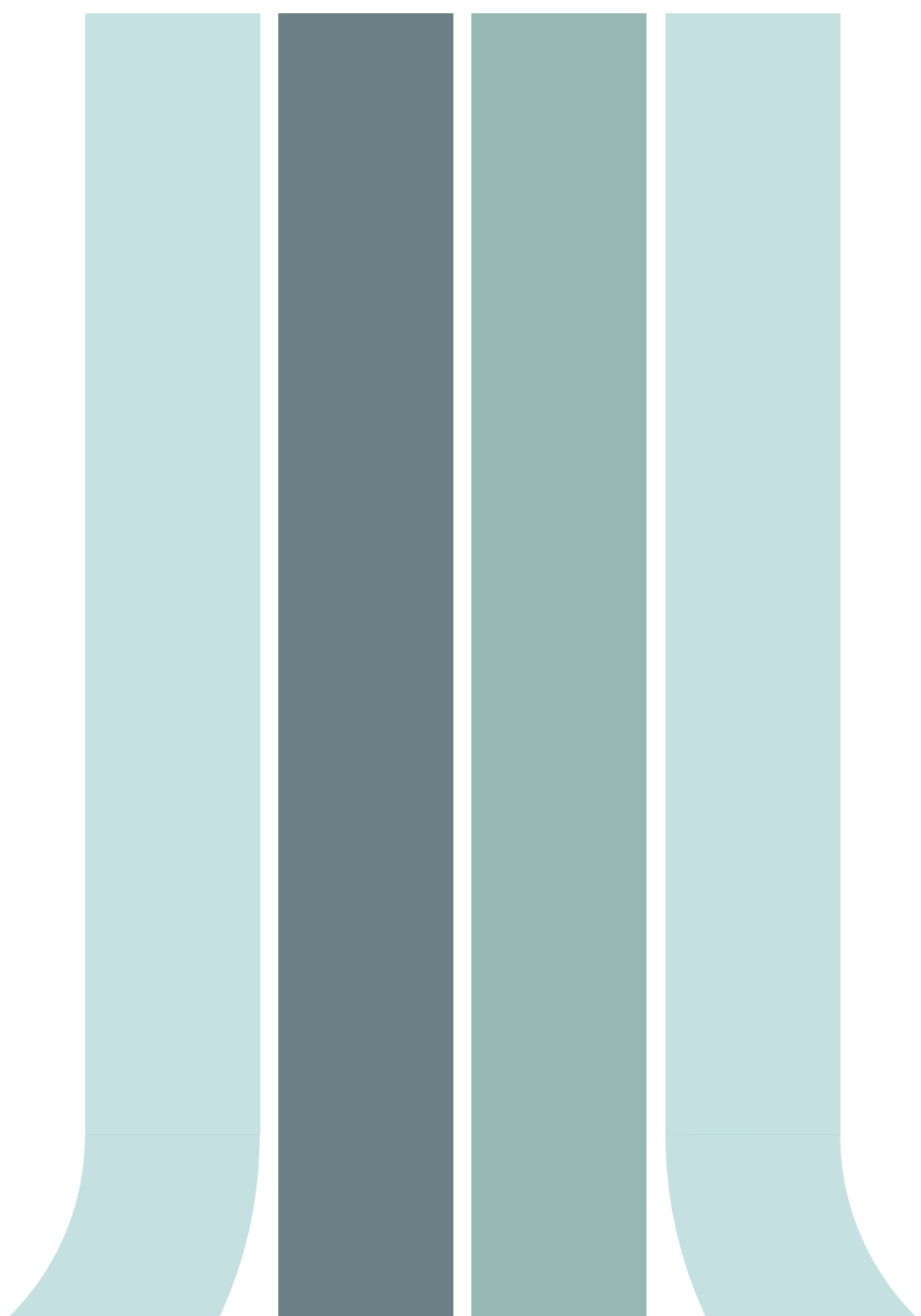


Current Membership 1481

Highest Membership

Lowest Membership 1130

2021 Due to COVID-19

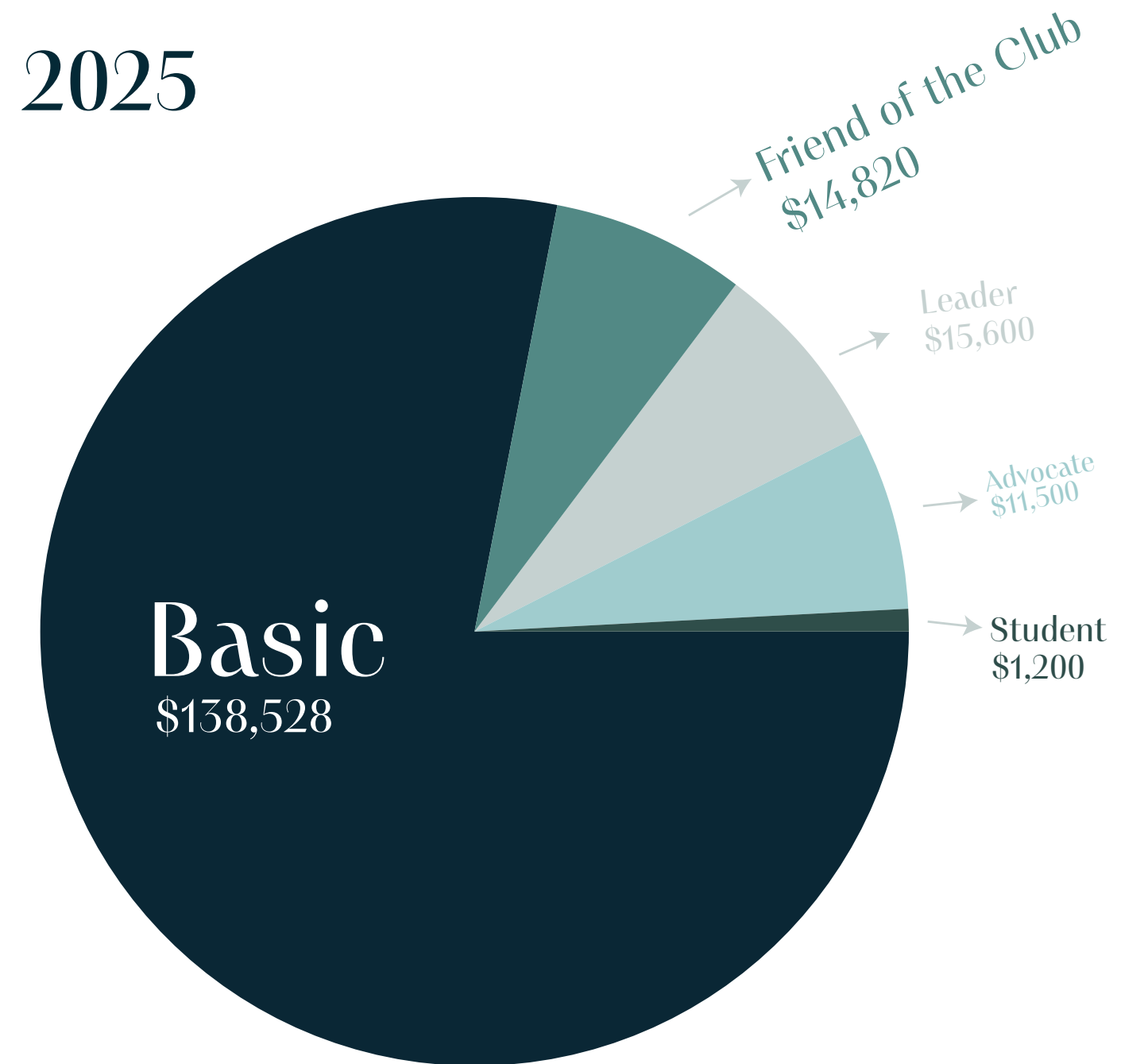


*NUMBERS AS OF APRIL 2026

Membership Tiers

Tiered options let you choose your level of support

Membership Tier	Member Cost	# of Memberships	Variance from 2025
Basic	\$104 per year	1332	(14)
Friend of the Club	\$260 per year	57	7
Advocate	\$650 per year	18	2
Leader	\$1300 per year	12	0
Student	\$50 per year	24	2



Membership Tiers Revenue

We gained 9 Advanced Tier Members in 2025 and increased our income by +4,420

The 87 Advanced Tier Members bring in \$42,120 total in income.

If these Members were at our “Basic” Tier, they would only bring in \$9,048 total in income.

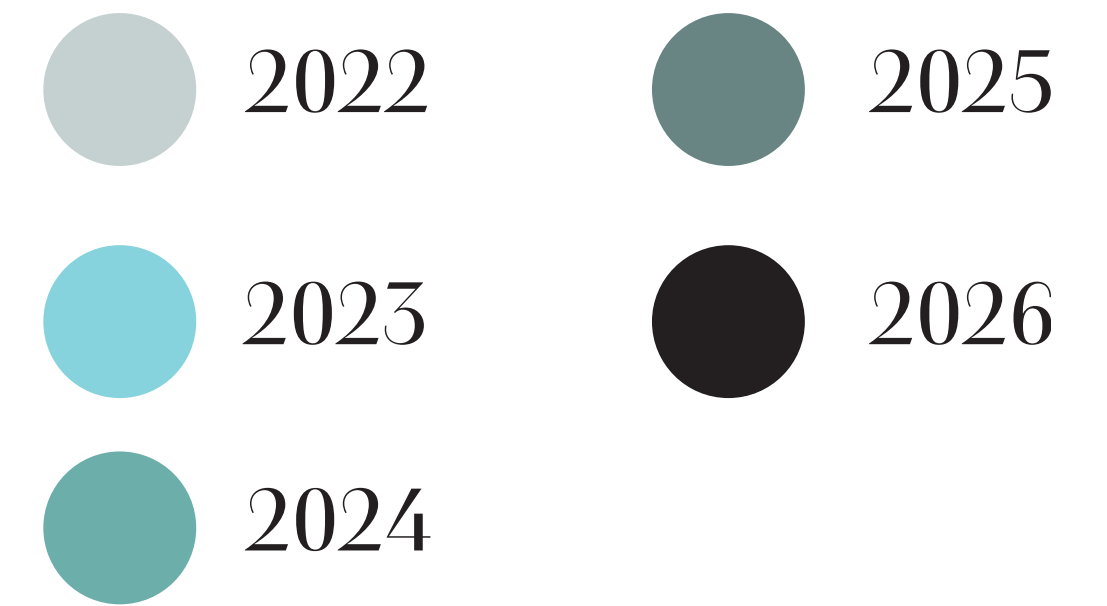
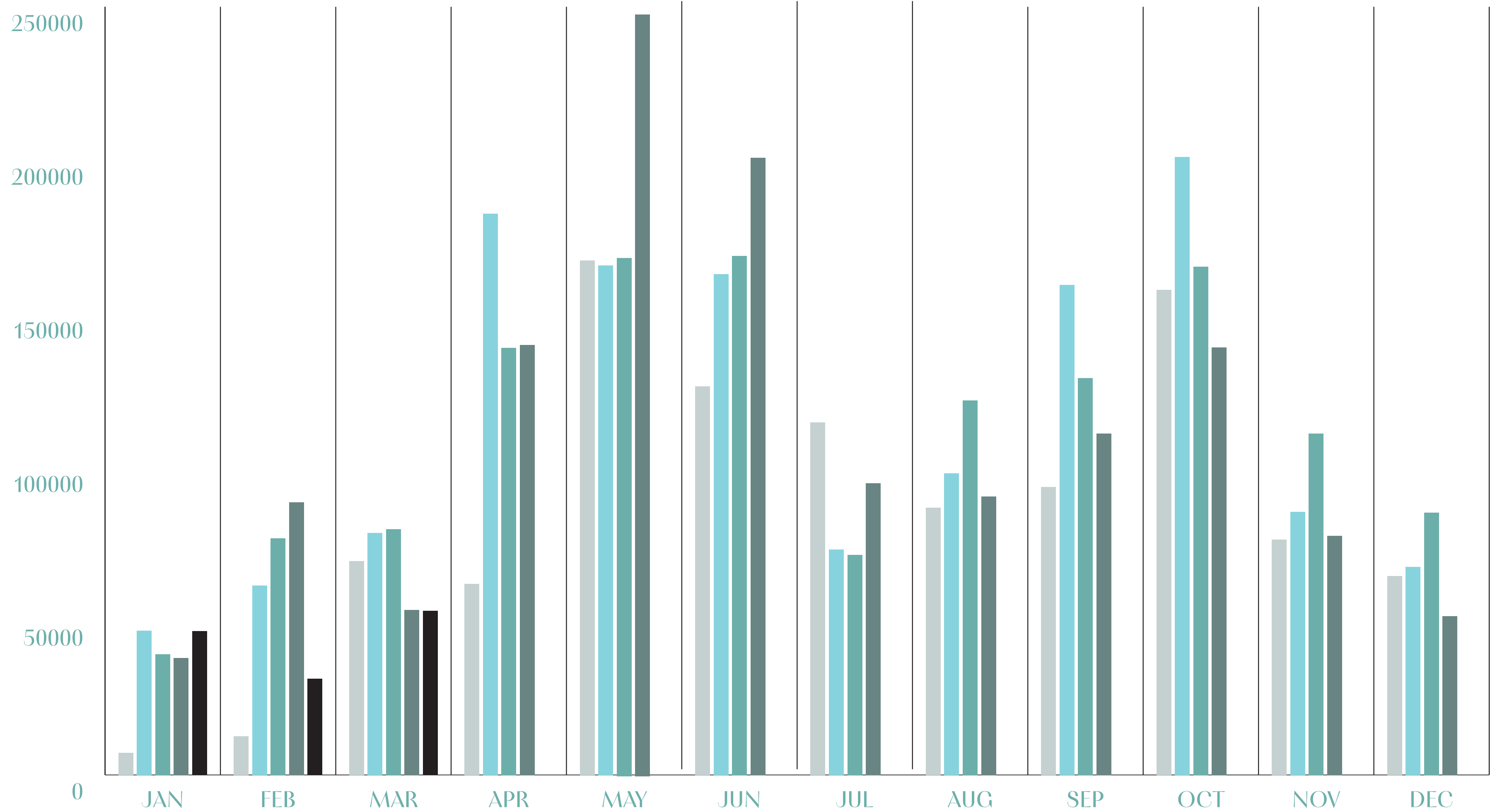
Their continued support bring the Campus Club an additional income of

+\$33,072

Thank you!



Events Revenue





The Campus Club continues to play a critical role in supporting academic life at the University.

Academic Meetings

Student-Centered Programs

Public Engagement Activities

Honors, Awards & Celebrations

2024:

576 University Events

48 Non-University Events

2025:

419 University Events

77 Non-University Events



West Wing Daytime Events & Club Buyouts

FY23: 6 Events for \$44,000 in sales
No Buyouts

FY24: 13 Events for \$132,804 in sales
No Buyouts

FY25: 20 Total Events for \$269,954 in sales
13 Events for \$132,232
7 Buyouts for \$137,722

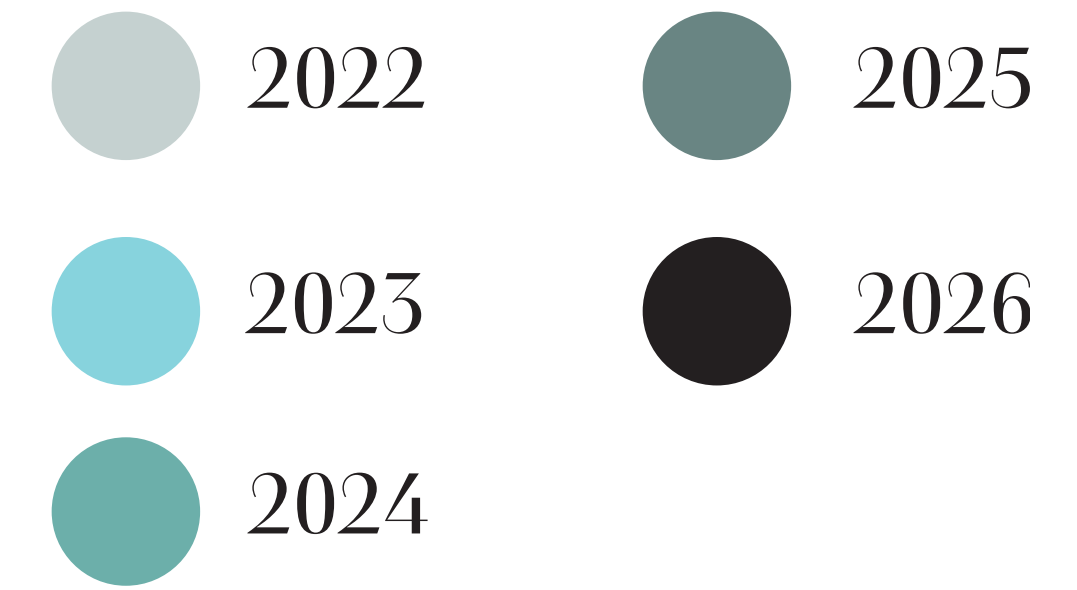
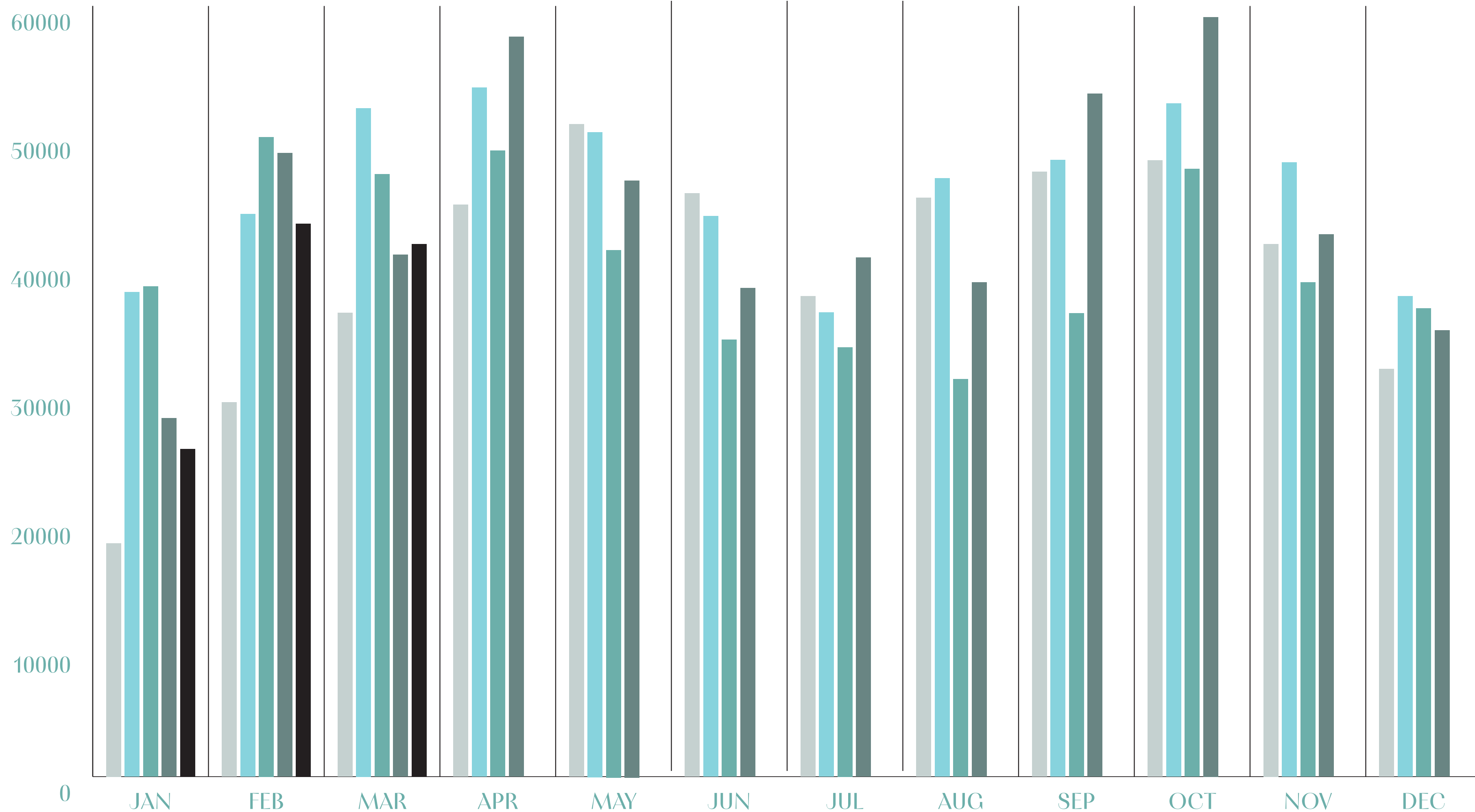
FY26: 18 Events for \$180,977* in sales
16 WW Rentals for \$141,238
2 Buyouts for \$39,739

as of May 1st 2026



Revenue

Daily Operations Lunch & Bar



Second Harvest - Feeding the UMN Community

Our incredible Campus Club kitchen staff have been busy since November of 2020 helping reduce hunger on campus and in the local community. Our kitchen alone prepares hundreds of meals each week for the local food insecure community, including UMN students! Partnerships with Swipe Out Hunger, Nutritious U Pantry, Boynton Health and the Second Harvest Heartland program Kitchen Coalition have made it possible for the Campus Club to join in this mission to fight hunger.

We have prepared:

Over 171,378 meals for UMN Students experiencing food insecurity
Over 334,009 meals for the local community in total



Year in Review!



Campus Club Puzzle Night – March 27, 2025
New member event! Departments competed for the fastest time. Great turnout and requests for future events.



Special Olympics – April 24, 2025
Campus Club hosted the Partner Forum and Athlete Apparel Fashion Show. A collaborative way to kickoff the Special Olympics at the University



Merry Market – Dec 4, 2025
Very positive feedback! Fun, engaging and new event that brought a new look to the Campus Club. UMN Staff were the largest customer base.



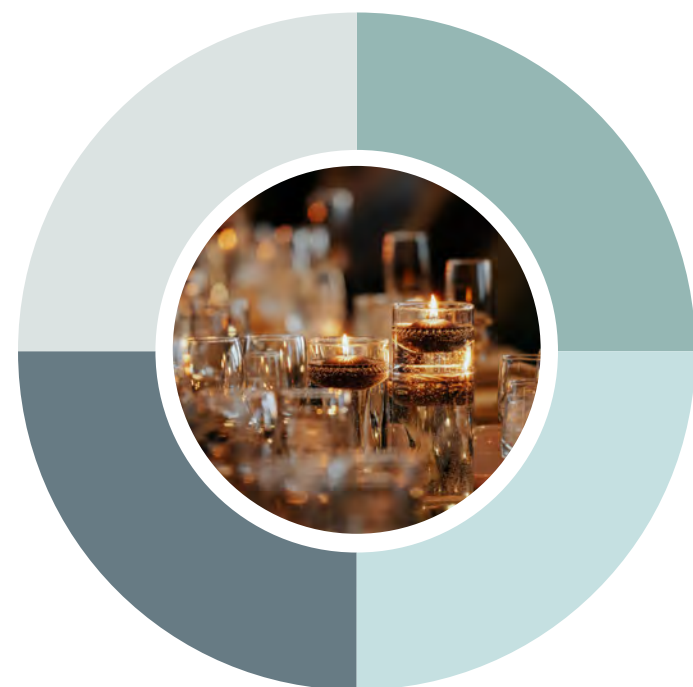
Year in Review!



Days for Girls International – November 12, 2025
Over 18 volunteers worked 3 hours to make over 100 Days for Girls Kits.



University of Minnesota Retirees Association



Long Table Dinner – February 27th, 2026



Thank you Staff!





Wrap-up



Old Business?



New Business?



Adjournment

